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The company's independent directors strictly abide by the relevant laws and regulations such as the Company Law, Shenzhen Stock Exchange Listed Company Self-Discipline Supervision Guide No. 1 - Standardized Operation of Main Board Listed Companies, and the Measures for the administration of independent Directors of listed companies, attend relevant meeting, carefully review the proposals of the board of directors, perform their duties diligently, express independent directors. For board meetings and deliberation matters details, please refer to the annex.

3.Information about the Duty Performance of Special Committees

The Board of Directors shall set up special committees such as audit, remuneration, strategy and nomination. During the reporting period, the Company organized and convened 11 meetings of special committees of the board of directors, and each committee carried out its work and performed its duties in strict accordance with the provisions of the Company's "Implementation Rules for the Special Committees of the Board of Directors". The Audit Committee has played a professional role in communicating with the audit institution, changing the accounting firm, and reviewing the Company's periodic reports, internal control self-evaluation reports and other major financial matters, and meanwhile, the Audit Committee has supervised the implementation of the Company's internal audit system, reviewed the Company's internal control system and its implementation, and effectively promoted the Company's standardized operation; The Remuneration and Appraisal Committee discussed and formed specific remuneration plans for directors and senior executives according to the Company's remuneration assessment methods and assessment settlements, and reviewed and confirmedand expressed the opinion on the results of the Company's equity incentive assessment and the achievement of the conditions for lifting the restrictions on the sale of the equity incentive plan. The Nomination Committee reviewed and expressed opinions on the proposed nonindependent directors and senior executives

4. The work of the special meeting of independent directors In 2024, the independent directors of the Company actively attended relevant meetings in strict accordance with the Articles of Association and the Working System for Independent Directors, carefully deliberated on various proposals, gave full play to their professional knowledge advantages, and made independent and fair judgments for the reference of the Board of Directors in decision-making. During the reporting period, there were two special meetings of independent directors held, at which it deliberated and approved the "Proposal on Signing the Framework Agreement on Routine Related Transactions Namely the Estimated Amount of Related Party Transactions in 2024". "Proposal on the Share Exchange and Absorption and Merger of HTC by Hirisun namely the Related Party Transaction Plan." and other major asset restructuring proposals of the Company, giving full play to the supervisory role of independent directors in corporate governance. It has effectively safeguarded the overall interests of the Company and the interests of all its shareholders, especially small and medium shareholders. During the reporting period, the independent directors did not raise any objection to the board of directors' proposals and other matters of the Company.

(II)Continue to improve corporate governance to ensure the standardized operation of the Company In accordance with the requirements of the reform of the independent director system of listed companies, the "Working System for Independent Directors" was formulated in a timely manner, and the "Implementation Rules for Special Committees of the Board of Directors" of the Company were revised and improved; In order to strengthen audit supervision and ensure the effective implementation of various internal control systems, the "Internal Audit System" and the "Internal Audit Implementation Rules" were formulated. Due to the Company's repurchase and cancellation of restricted shares, the "Articles of Association" was revised and improved in a timely manner. The Company continues to strengthen the strategic control and standardized operation and management of its holding subsidiaries, and through the dispatch of directors and supervisors to its holding subsidiaries, it reviews the major business matters of the holding subsidiaries around the company's development strategy and business policy, regularly holds meetings on the financial and standardized operation of the subsidiaries, supervises and rectifies the problems found, continuously improves the financial manmanagem subsidiaries, and effectively improves the overall standardized operation and management level of the listed company.

the retirement and resignation of equity incentive objects, that is, 1,175,009,597 shares, the Company would distribute cash dividend to all the shareholders at the rate of CNY 5 for every 10 shares (with tax inclusive), and no reserve would be converted into share capital.

(I) Development strategy and business plan 2025

The year of 2025 is the concluding year of the Company's "14th Five-Year" strategic plan and serves as a critical foundation-laying period for the "15th Five-Year Plan". The Company has proposed its working principles of "Reform and Innovation, Global Marketing, Lean Operations, and Culture-Based Talent Development" to comprehensively deploy its 2025 annual work plan.

I. Reform and innovation

The Company has completed its 2024 strategic execution evaluation. Based on an in-depth analysis of deviations in the strategic execution of the "14th Five-Year Plan", the Company has formulated its "15th Five-Year" strategic plan with innovative thinking and forward-looking vision to ensure high quality.

It has anchored the transformation toward service-oriented business and the expansion of service operations, continuously improved the Service Center's business processes, and well ensured standardized and productized services. It has expanded its service channels and business scope comprehensively, tapped into market opportunities such as energy-saving retrofits and trade-in programs to unlock incremental service potential within the existing installed base.

It promoted the HGT51F independent gas turbine R&D and full-scale testing as scheduled, and explored multifuel applications including hydrogen-blended, syngas, and coke oven gas adaptations to broaden operational scenarios. It conducted forward design for high-value hotsection components of light gas turbines and advanced supply chain localization. It prepared for the construction of demonstration power plants to accelerate commercial deployment. It strengthened EPC (Engineering, Procurement, Construction) capabilities to build differentiated competitive advantages.

It developed diversified rotary turbine machinery products with high efficiency, wide application scenarios and multi-parameter series, promoted the R&D of key project units and new products of the Company, and made new breakthroughs in the R&D of products and technologies suitable for 125,000 Nm³/h air separation plant, 1.8 million tons/year ethylene plants, steam turbines for new material chemical plants, overseas ethylene/air separation units, steam turbines for low-temperature environment, innovative turbines, as well as serialized and standardized power generation product models.

II. Global marketing

The Company comprehensively enhanced the influence of the key account management system in core drive markets, while actively cultivating emerging markets including chemical new materials, waste heat power generation, biomass backpressure power generation, air compressor stations, and steam-electric dual-drive systems. It consolidated market share in high-end drive sectors and strengthened its position in traditional strongholds such as ethylene, petrochemical refining, and coal chemical industries, focused on high-end differentiated products, vigorously expanded the large air separation market, and deeply explored the potential of coal chemical markets. In thermal power market, it allocated resources with precision, and in the feedwater pump turbine market, it identified target

customers and strengthened early-stage project tracking. The Company established specialized response mechanisms to adapt to international development and overseas business transformation as soon as possible, systematically advanced supplier qualification processes with renowned international engineering companies and large enterprises, further strengthened strategic deployment and resource allocation in key overseas target markets, developed tailored marketing strategies for emerging and highpotential markets, accelerated the alignment of corporate standards with international norms, improved its comprehension and application level of foreign industry standards such as API 612, and enhanced execution capabilities for overseas projects.

Using lean project management as a key driver, the Company committed to comprehensive improvement of marketing efficiency to achieve lean marketing. It continuously deepened strategic synergy among group entities, intensified joint promotion efforts, built integrated marketing teams, strengthened the development of marketing talent team and cultivated interdisciplinary marketing professionals. location of human resources, and continuously optimized the enterprise's human cost structure.

In 2025, the Company's Board of Directors will continue to enhance the overall standardized operation and management level of the listed company, persistently strengthen investor relations management construction, promote positive interaction between the Company and investors, effectively safeguard shareholders' rights such as the right to know and voting right, and earnestly protect the legitimate interests of all shareholders and the Company. The Board will maintain its core role in corporate governance, adhere to the development strategy, and conduct its work with integrity, diligence, initiative, and solidity. It will strictly comply with laws, regulations, and CSRC requirements to advance institutional development, strengthen standardized corporate governance, and ensure normative and efficient operations as well as scientific and prudent decisionmaking. The Board will remain focused, concentrate on core businesses, persist in innovation-driven approaches, and promote high-quality sustainable development from multiple dimensions and perspectives. It will actively utilize capital market platforms to boost industrial development. providing strong safeguards for protecting shareholder interests, enhancing investor confidence, and ensuring the Company's sustainable and healthy growth.

The Board of Directors of Hangzhou Turbine Power Group Co., Ltd. April 15,2025

Annex: Board Meetings and Matters for Deliberation in 2024

2024			
Session	Date of convening	Matters for deliberation	Disclosure index
The 4th Meeting of the 9th term of Board	January 16,2024	 Proposal on supplementing non-independent director of the ninth meeting of the board of direc- tors Proposal on the appointment of deputy general manager Proposal on signing the framework agreement for routine related party transactions namely the estimated amount of related party transactions in 2024 Proposal on the condition met for the lifting of the first phase of the reserved grant part of the restricted stock incentive plan in 2021 Proposal of calling the first provisional Share- holders' General Meeting of 2024 	Announcement No.:2024-05
The 5th Meeting of the 9th term of Board	February 2,2024	Proposal on the Election of Vice Chairman of the Company's Ninth Board of Directors	Announcement No.: 2024-16
The 6th Meeting of the 9th term of Board	April 28,2024	1. The Work Report of the General Manager 2023 2. The Work Report of the Board 2023 3. Annual Report 2023 and Summary 4. The Financial Report 2023 5. The First Quarterly Report 2024 6. The Internal Control Introspective Report 2023 7. The Dividend Plan 2023 8. Proposal of the provision for impairment of as- sets and Bad debt provision of 2023 10. Proposal on the Write-offs Asset of 2023 10. Proposal on the Write-offs Asset of 2023 10. Proposal on the was of idle funds for short-term and medium-term financial management by the company in 2024 11. Proposal of Remunerations for Directors and Executives for Year 2023 12. Report on the evaluation of the performance of duties of the accounting firm namely the report on the performance of the supervisory duties of the audit committee 13. Proposal on Formulating the Implementation Rules for the Special Committee of the Board of Directors 14. Proposal on Supplementing Non-Independent Directors 15. Proposal on Supplementing Non-Independent Directors of the 9th Board of Directors 18. Proposal on Supplementing Non-Independent Directors of the 9th Board of Directors 19. Proposal on Electing the Chairman of the 9th Board of Directors 19. Proposal on Supplementing Non-Independent Directors of the 9th Board of Directors 19. Proposal on Electing the Chairman of the spe- cial Committee of the Board of Directors 19. Proposal on Supplementing Non-Independent Directors of the 9th Board of Directors 19. Proposal on Catling the Shareholders' Annual Meeting 2023	Announcement No.:2024-18
The 7th Meeting of the 9th term of Board	July 2,2024	1. Proposal on the Appointment of the General Manager of the Company 2. Proposal on Changing the Accounting Firm 3. Proposal on Leasing Real Estate to Holding Subsidiaries by Agreement 4. Proposal of calling the Second provisional Shareholders' General Meeting of 2024	Announcement No.:2024-47
The 8th Meeting of the 9th term of Board	August 26,2024	The Semi-annual Report 2024 and the Summary	Announcement No.:2024-53
The 9th Meeting of the 9th Ierm of Board	October 28,2024	1. The Third Quarterly Report 2024 2. Proposal on Adjusting the Repurchase Number and Repurchase Price of the 2021 Restricted d Stock Incentive Plan Restricted Stocks 4. Proposal regarding the lifting conditions met for the restricted stock in the Second lifting period for the first grant portion of the 2021 restricted stock incentive plan 5. Proposal on Alteration the Non-Independent Directors of the 9th Board of Directors 6. Proposal on the Appointment of the Deputy General Manager of the Company 8. Proposal on Revising the Internal Audit 8. Proposal on Revising the Internal Audit 9. Proposal on Changing the Registered Capital, and Amending the Articles of Association 10. Proposal of calling the Third provisional Share- holders' General Meeting of 2024	Announcement No.:2024-59
The 10th Meeting of the 9th term of Board	November 9,2024	1. Proposal on the Transaction Complying with the Relevant Laws and Regulations of the Major Asset Restructuring of Listed Companies 2.Proposal on the Share Exchange and Merger of Hangzhou Turbine Power Group Co., Ltd. Namely the Related Party Transaction Plan by Hangzhou Turbine Power Group Co., Ltd. Namely the Related Party Transaction Plan by Hangzhou Turbine Power Group Co., Ltd. Summary 4.Proposal on Signing the Conditional Effective Share Exchange and Absorption Angrey and Hangzhou Turbine Power Group Co., Ltd. Anamely the Related Party Transaction Plan by Hangzhou Hirisun Technology Incorporated. and Hangzhou Turbine Power Group Co., Ltd. Share Exchange and Absorption Merger Agreement between Hangzhou Hirisun Technology Incorported. and Hangzhou Turbine Power Group Co., Ltd. Sproposal on the Transaction Constituting a Major Asset Restructuring of Aster Restructuring of Listed Companies Or Major Asset Restructuring of Listed Companies 7. Proposal on the Transaction Complying with the Regulatory Guidelines for Listed Companies No. 9 - Regulatory Requirements for Listed Companies No. 9 - Regulatory Requirements for the Administration of Major Asset Restructuring and Implementiation of Major Asset Restructuring and Companies for the Paransaction Complying with the Istuda ton Guidelines for Listed Companies of Article 11 of the Measures for the Administration of Major Asset Restructuring and Implementation of Major Asset Restructuring and Inplementation of Angior Asset Restructuring and Inspection of the provision of Antricle 11 of the Measures for the Administration of Major Asset Restructuring of Listed Companies No. 7-Supervision of Abornal Stock Transaction and the validity of the legal documents submitted 11.Proposal on the Confidentiality Measures and Confidentiality System Adopted for the Transaction 14.Proposal on the Confidentiality Measures and Stock price within the 20 trading days prior to the first announcement date of the Transaction 14.Proposal on the Confidentiality Measures and Stock price	Announcement No.: 2024-77

administrative regulations and the provisions of the China Securities Regulatory Commission, and the contents of the reports truly, accurately and completely reflect the actual situation of listed companies, with no false records, misleading statements or major omissions.

2. Opinions on the internal control self-evaluation report of the company

The Internal Control Introspection Report 2023 was reflecting the operation of the internal control system objectively, frankly, and completely.

3. Verification opinion on the achievement of lifting condition of the first release period of the reserved grant portion of the 2021 restricted stock incentive plan

The Board of Supervisors considered that the first restriction period of the reserved grant part of the Company's 2021 restricted stock incentive plan has expired, and the performance indicators and other conditions for lifting the restriction have been met, meeting the conditions for lifting the restriction set by the Company's 2021 restricted stock incentive plan. The Board of Supervisors of the Company verified the list of incentive recipients, and the qualifications of the incentive recipients for lifting the restriction were legal and valid, meeting the conditions for lifting the restriction set by the Company's 2021 restricted stock incentive plan, and agreeing to handle the lifting of the restriction in accordance with relevant regulations for the 700,128 restricted shares of the 36 incentive recipients who met the conditions for lifting the restriction on sale during the first release period.

4. Verification opinion on the achievement of lifting condition, the adjustment of the repurchase price of the restricted shares and the repurchase and cancellation of some restricted shares of the second release period of the first grant portion of the 2021 restricted stock incentive plan The Board of Supervisors considered that the second restriction period of the first grant of the Company's 2021 restricted stock incentive plan will expire, and the performance indicators and other conditions for lifting the restriction have been met, which meets the conditions for lifting the restriction set by the Company's 2021 restricted stock incentive plan; The Board of Supervisors of the Company verified the list of incentive recipients, and the qualifications of the incentive recipients for lifting the restriction were legal and valid, and they met the conditions for lifting the restriction on sale set by the Company's 2021 restricted stock incentive plan, and agreed to handle the lifting of the restriction in accordance with relevant regulations for the 8.936.928 restricted shares of the 440 incentive recipients who met the conditions for lifting the restriction on sale during the second release period; The adjustment methods and procedures for the repurchase price of restricted shares are in accordance with the relevant provisions of the Administrative Measures for Equity Incentive Plans of Listed Companies and the 2021 Restricted Stock Incentive Plan (Draft) (hereinafter referred to as the "Incentive Plan") on the adjustment of the repurchase price of restricted shares, and there is no harm to the interests of the Company and all its shareholders, especially small and medium shareholders; According to the "Incentive Plan", 3 of the incentive recipients of the Company's 2021 restricted stock incentive plan resigned due to personal reasons and no longer qualified as incentive objects, and agreed to repurchase and cancel a total of 62,712 restricted shares held by them that have been granted but have not vet been released. The repurchase and cancellation of restricted shares is in line with the provisions of the Company's "Incentive Plan" on repurchase and cancellation. The procedures for deliberation on therepurchase and cancellation of some restricted shares by the Board of Directors were in line with the relevant regulations, and the Board of Supervisors agreed to repurchase and cancel the aforesaid restricted shares in accordance with the provisions on the repurchase in the Incentive Plan.

5. Opinion on the change of accounting firm The Board of Supervisors considered that Grant Thornton Certified Public Accountants (LLP) has the experience of providing audit services for a number of listed companies, can meet the requirements of the Company's financial audit, and has the independence and professional ability to be competent for the Company's financial audit work in 2024. It agreed to hire Grant Thornton Certified Public Accountants (LLP) as the Company's audit institution in 2024.

6. Verification opinion on the package of proposals including the "Proposal on the Share Exchange and Absorption and Merger of HTC by Hirisun namely the Related Party Transaction Plan" The Board of Supervisors carefully reviewed the transaction plan and the merger agreement, and held that the plan and the agreement clearly stipulate the main contents of the merger arrangement, the share exchange price and share exchange ratio, the acquisition option of Hirisun's dissenting shareholders, the cash option of the dissenting shareholders of HTC, the disposal of claims and debts involved in the transaction, the transitional period arrangement, the relevant delivery arrangements involved in the transaction, the placement of employees, the arrangement of accumulated undistributed profits, the establishment, effectiveness and termination of the agreement, the liability for breach of contract, the applicable law and dispute resolution After prudent self-examination and demonstration, the Board of Supervisors considered that the transaction complies with the provisions of Article 4 of the No. 9 Regulatory Guidelines for Listed Companies- Regulatory Requirements for Listed Companies to Plan and Implement Major Asset Restructurings and Article 11 of the Administrative Measures for Restructuring. In the 12 months prior to this transaction, the Company did not purchase or sell major assets as stipulated in the "Administrative Measures for Restructuring", there was no asset purchase or sale related to this transaction, and there was no situation that needed to be included in the cumulative calculation scope; The transaction has fulfilled the necessary legal procedures up to now, which complies with the provisions of relevant laws, regulations, normative documents and the Articles of Association, and the legal documents submitted to the Shenzhen Stock Exchange and other regulatory authorities for this transaction are legal and valid; there is no such situation that the relevant entities of this transaction are not allowed to participate in the material asset restructuring of any listed company in accordance with Article 12 of the Guidelines for the Supervision of Listed Companies No. 7 - Supervision of Abnormal Stock Transactions Related to Maior Asset Restructuring of Listed Companies; The company has formulated a strict insider information management system, and in the preliminary negotiation process of this transaction, it immediately took necessary and sufficient confidentiality measures, formulated a strict and effective confidentiality system, limited the scope of knowledge of relevant sensitive information, narrowed the scope of insider information as much as possible, reduced the dissemination of insider information, prepared and signed a memorandum of understanding on the transaction process in a timely manner during the relevant transaction negotiation process, etc., and strictly fulfilled the confidentiality obligations of the transaction information before the disclosure of the transaction information in accordance with the law. There was no abnormal fluctuation in the Company's stock price in the 20 trading days before the first suspension for this transaction.

(III) Strengthen the management of information disclosure and well ensure the control of insider information circulation

In 2024, the company issued a total of 83 announcements, The information disclosure is true, accurate, complete, timely and fair, and the listed company's information disclosure obligations are fulfilled in compliance.

The Board of Directors has formulated and effectively implemented the insider information management system, defined the scope of insiders of insider information, and strengthened the accountability for insider information disclosure. Directors, supervisors, senior managers and information disclosure related staff of the Company strictly abide by the system requirements and control the transmission range of inside information in the actual work. The Company has strictly registered and managed insiders of inside information, reminded relevant personnel in writing to keep confidential and signed confidentiality commitments, The chairman and the secretary of the boardof directors shall sign and confirm the insider information file and report it to the Shenzhen Stock Exchange. (IV) Strengthen the management of investor relations and earnestly protect the rights and interests of investors

The Company provides a convenient communication platform for investors, answers investors' questions on the "Hudongyi" platform of Shenzhen Stock Exchange, and actively answers investors' concerns through daily telephone answering and email reply. It pays attention to public opinion monitoring, understands the reports and evaluations of investors, capital markets and the media on the company, and reports the concerns of investors to the management in a timely manner. The Company has participated in the performance briefing of state-owned listed companies organized by Shenzhen Stock Exchange and shown investors the Company's new development and established a good interactive relationship with investors.

(V) Effectively implement the resolutions of the shareholders' meeting and implement a prudent dividend policy

In 2024, the Board of Directors of the company convened 4 general meetings of shareholders, Review the Company's major business decisions and major governance issues. The Board of Directors timely implemented the resolutions of the General Meeting of Shareholders, and completed all work authorized by the General Meeting of Shareholders.

The Company's profit distribution policy maintains continuity and stability, and fully considers the reasonable return to investors. On June 7, 2024, the Company completed the distribution of equity in 2023. with the total share capital of 1,175,444,400 shares at the end of the year deducting 434,803 shares of share capital were cancelled due to

III. Lean operations

Adopting a problem-oriented approach with lean methodologies as the tool, the Company rigorously adhered to the core principles of Lean 2.0 - "Safety First, Quality Foremost, Efficiency Enhancement, Cost Reduction, and Profitability Growth", to deeply, comprehensively, and sustainably integrate lean operations into Hangzhou Steam Turbine's culture and DNA, making continuous improvement and the pursuit of excellence an unremitting mission for all employees of Hangzhou Steam Turbine.

The Company continuously optimized the customer satisfaction evaluation system, implemented a tiered tracking mechanism, accelerated the pull-type production management model to improve unit-time production efficiency based on real-time production-sales dynamics, systematically advanced the deep integration of digitalization with business operations according to the Future Factory construction plan, comprehensively implemented the "Hangzhou Steam Turbine Full Value Chain Lean Management Project," using practical case studies as the driving force to build a lean management system tailored to the Company's developmental needs.

It leveraged budgeting as a strategic tool for scientific resource allocation to enhance cost control capabilities, and implemented target cost management across the entire process chain from design, manufacturing, and cost control to sales negotiations.

IV. Culture-based talent development

The Company promoted deep integration of culture and business operations by establishing a culture assessment mechanism oriented toward business outcome transformation efficiency, created grassroots cultural demonstration units and refined the grassroots cultural evaluation system; deepened the quadripartite synergy mechanism integrating "Party building, culture, strategy, and business operations", and systematically constructed a virtuous cycle framework of "led by Party building, with culture consolidating strength, strategy driving development, and business achieving growth".

The Company summarized the cultivation and practical experience of high-level engineers, striving to develop the Excellence Engineer Practice Base into the distinctive branded training facility of Hangzhou Steam Turbine. Aligning with the development needs of "three major business formats", it implemented the "Five Major Talent Development Programs", to improve talent growth and utilization mechanisms, and established a comprehensive talent development system featuring dual-career pathways as the main body, complemented by excellence engineer cultivation, lean talent development, and five-type team building; comprehensively advanced the construction of dual-career pathways, further refined talent mobility mechanisms, promoted rational circulation and efficient al-

Stock Code: 200771 Announcement No.: 2025-31 Stock ID: Hangqilun B

Hangzhou Turbine Power Group Co., Ltd. Report of the Supervisory Committee 2024

The members of th-nion on particular issues During the reporting period, the Board of Supervisors of the Company conducted comprehensive supervision and verification on the Company's financial position, internal control and related party transactions in strict accordance with relevant laws, regulations and the Articles of Association. According to the verification results, the opinions on relevant matters in 2024 are as follows:

1. Opinions on the periodic reports of the company The Board of Supervisors believes that the procedures for the preparation and review of the Annual Report of 2023, the First Quarter Report of 2024, the Semi-annual Report of 2024 and the Third Quarter Report of 2024 of the Company by the Board of Directors comply with laws,







