如何破局創新醫療器械落地難

記者近日在採訪一位從事創新醫療器械研發的專家時，了解到一項前景廣闊的技術，在尋求市場准入與醫保支付時，卻面臨現實困難。爲應對此類情況，2026年4月，國家醫保局發布了《關於探索建立高水平新技術新產品醫療服務價格預立項制度的通知（徵求意見稿）》。這是政府部門首次明確提出的「醫療服務價格預立項」制度，其核心在於將定價環節提前至產品獲批之前。但在實際操作中，如何有效跨越政策支持與落地執行之間的「玻璃門」，仍是亟待解決的課題。

內地在高端醫療創新領域不斷取得突破。例如國產腔鏡手術機器人成功打破了「達芬奇」的長期壟斷，然而，許多醫院在引進先進設備後，也遇到了新的現實挑戰。高昂的開機耗材和設備折舊成本，使得現有的手術收費標準顯得有些力不從心。有時，一台機器人手術做下來，科室不僅難以盈利，甚至可能出現虧損。這背後，折射出一個共同的問題：我們似乎缺少一把專門爲「創新產品」量身定做的「定價尺子」。

在交流中，記者發現，這背後，其實隱藏着一個核心矛盾：內地當前的醫保支付體系，在很大程度上是一個「向後看」的體系。它基於海量的歷史數據，來計算一個病種或一項操作的平均成本並進行標化。然而，眞正的顛覆式創新，恰恰在於「向前看」——它能創造出前所未有的治療範式，其帶來的價值，比如「一次性清創可閉合傷口比例達75%」「癒合時間縮短近四成」這樣的「奇跡」，在歷史數據中是找不到先例的。

令人鼓舞的是，創新醫療器械的落地正迎來政策暖流。國家醫保局價格招採司副司長董朝暉此前透露，正研究建立醫療服務價格預立項制度，在新技術進入臨床檢驗前提前開展政策輔導，推進新技術新產品獲批後快速立項，以加快高水平創新成果的市場轉化，促進醫療技術高質量發展。

同時，內地部分省市也開始探索「准入-評價-支付」的聯動機制。這種模式不再將「進入醫院」與「如何付費」兩件事割裂。例如，上海、北京等地對一些臨床急需的創新藥械，開始嘗試「先上車後買票」的策略：允許醫院使用臨時收費編碼，在規定的試用期內，由廠家、醫院和醫保局三方共同，在實際應用中收集數據，而不再是實驗室裏提供的數據，例如，到底能節省多少成本、爲患者加快多少恢復。基於這份各方都認可的數據，再來商議正式的定價和支付標準。這等於爲「新物種」在舊有體系裏開闢了一塊「試驗田」，讓它在監管下先行先試。

另一個值得關注的探索方向，是支付方式的創新——按療效付費。例如，醫保先按一個基礎標準支付，如果在約定的一年內，達成了預定的療效指標，醫保再通過年終清算或額外獎勵的方式，將節約下來的部分資金返還給醫院和技術提供方。

其實，醫療保障體系的建設需要多層次的支撐。除了基本醫保這一基石，商業健康保險也扮演着日益重要的角色。對於有能力負擔的家庭而言，他們希望藉助商業保險，選擇創傷更小、恢復更快的先進技術，這是一種合理的健康需求。讓基本醫保「保基本」與商業保險「提品質」形成互補，才能共同織就一張更立體、更高效、更溫暖的全民健康保障網。

回到問題的核心，創新醫療器械與醫保政策之間的銜接，本質上反映了兩種思維模式的碰撞：一種是科研和臨床所秉持的「衝鋒思維」——追求極致、攻克難題、着眼未來；另一種則是政策管理所強調的「守城思維」——精算平衡、維護公平、兼顧全局。然而，要讓更多像「手術機器人」這樣的尖端技術眞正惠及患者，單靠任何一方都難以實現。關鍵在於，在「衝鋒者」與「守城者」之間搭建更順暢的溝通橋樑，設立更多靈活的「試驗田」，讓創新的價值能夠被充分評估、理解並最終融入體系。

香港商報記者 盧偉

Share's code：	000550	Share's Name：	Jiangling Motors	No.：	2026—018
	200550		Jiangling B		

Jiangling Motors Corporation, Ltd. Announcement on Resolutions of the Board of Directors

Jiangling Motors Corporation, Ltd. and its Board members warrant that the information disclosed herein is true, accurate and complete and does not contain any false record, misleading statement or material omission.

I. Notice of the Meeting

The Board of Directors of Jiangling Motors Corporation, Ltd. (hereinafter referred to as 'JMC' or the 'Company') sent out relevant proposals of the Board meeting to all Directors via dedicated email on May 25, 2026.

II. Time, Venue & Form of the Meeting

The Board meeting was held by written resolution from May 25, 2026 to June 1, 2026. The procedures of convening and proceeding the meeting complied with the relevant laws, administrative regulations, departmental rules, normative documents and the Articles of Association of JMC.

III. Attendance of Directors

Eleven Directors were convened for this Board meeting and all eleven were present.

IV. Resolutions

The Directors present at the meeting approved the following resolutions based on their discussion:

1. The Board of Directors agreed to JMC Year 2026-2028 Shareholder Return Plan, and resolved to submit it to the Shareholders' Meeting for approval.

There were 11 votes in favor of this proposal, 0 vote against, and 0 abstention.

The full text of the aforesaid Shareholder Return Plan has been published on the website www.cninfo.com.cn.

2. Given the three-year term of the Eleventh Board of Directors of JMC will soon expire pursuant to the provision of the Articles of Association of JMC, the Board of Directors approved submitting to the Shareholders' Meeting the nominations of the following personnel as candidates for the new Board of Directors:

Nanchang Jiangling Investment Co., Ltd. nominated Mr. Qiu Tiangao, Mr. Yuan Mingxue and Ms. Zhong Junhua as candidates for Directors on the Twelfth Board of Directors of JMC, and nominated Mr. Yu Zhuoping and Mr. Chen Ping as candidates for Independent Directors on the Twelfth Board of Directors of JMC;

Ford Motor Company nominated Mr. Shengpo Wu, Mr. Ryan Anderson, and Ms. Xiong Chunying as candidates for Directors on the Twelfth Board of Directors of JMC and nominated Mr. Yong Wang and Mr. Xue Linnan as candidates for Independent Directors on the Twelfth Board of Directors of JMC.

Each of the above-mentioned Director candidates was presented as a separate proposal to the Board meeting for voting and voting results are unanimous: 11 votes in favor, 0 vote against, 0 vote abstention.

Mr. Yong Wang has not yet obtained the Independent Director qualification certificate, but he has committed to attending the most recent training program for Independent Directors organized by the Shenzhen Stock Exchange and will obtain the Independent Director qualification certificate recognized by the Shenzhen Stock Exchange.

JMC shall submit the documents of the four Independent Director candidates to Shenzhen Stock Exchange for review and if Shenzhen Stock Exchange does not raise objection, then submit the nominations to the Shareholders' Meeting for approval.

The aforementioned resolution regarding the change of Directors has already been considered and approved at a special meeting of the Independent Directors prior to its submission to the Board of Directors for consideration.

The resumes of the candidates for the new Board of Directors are as follows:

Mr. Qiu Tiangao, born in 1966, holds a Bachelor Degree in Mechanical Manufacturing and a Master Degree in Industrial Engineering from Huazhong University of Science and Technology, and is Chairman of JMCG, Chairman of Nanchange Jiangling Investment Co., Ltd., Chairman of JMC, Chairman of Jiangxi ISUZU Co., Ltd., and Chairman of JMCG New Energy Vehicle Co., Ltd. Mr. Qiu Tiangao held various positions including General Manager, Chairman of Nanchang Gear Co., Ltd., Chairman of Jiangxi JMCG Gear Co., Ltd., Vice President of Jiangling Motor Holdings Co., Ltd., and Director & General Manager of JMCG.

As of the disclosure date of this announcement, Mr. Qiu Tiangao holds no shares in the Company. Except for the above mentioned positions in the shareholders of the Company, he has no associated relationships with shareholders holding 5% or more of the Company's shares, the actual controller, or other directors and senior management personnel of the Company. Mr. Qiu Tiangao has never been penalized by the China Securities Regulatory Commission (CSRC) or other relevant authorities, nor has he received disciplinary sanctions from stock exchanges. He is not under judicial investigation for suspected crimes nor subject to investigation by the CSRC for suspected violations of laws and regulations. There are no circumstances disqualifying him from serving as a director of the Company under the Company Law of the People's Republic of China, the Company's Articles of Association and other applicable provisions. He meets the qualifications for the position as required by laws, administrative regulations, departmental rules, normative documents, the Shenzhen Stock Exchange Listing Rules and the Company's Articles of Association. Upon inquiry via the National Court Enforcement Publicity Platform for Dishonest Persons Subject to Enforcement, Mr. Qiu Tiangao is not listed as a dishonest person subject to enforcement.

Mr. Shengpo Wu, born in 1966, holds a Bachelor's Degree in Thermal Energy Engineering from Tsinghua University in Beijing and Master's Degrees in Mechanical Engineering and Information Management, respectively, from the University of Nebraska-Lincoln and the Keller Graduate School of Management of DeVry University, and is a Group Vice President of Ford, President and Chief Executive Officer of Ford China and International Markets Group, Chairman and President & Chief Executive Officer of Ford Motor (China) Ltd., Vice Chairman of JMC, and Vice Chairman of Changan Ford Automobile Co., Ltd. Mr. Shengpo Wu held various positions including Vice President and Regional General Manager for Honeywell Process Solutions in Greater China, President and CEO of Osram's Asia-Pacific business, President, Asia Pacific, and a member of the Global Executive Committee for Whirlpool Corporation.

As of the disclosure date of this announcement, Mr. Shengpo Wu holds no shares in the Company. Except for the above mentioned positions in the shareholders of the Company, he has no associated relationships with shareholders holding 5% or more of the Company's shares, the actual controller, or other directors and senior management personnel of the Company. Mr. Shengpo Wu has never been penalized by the China Securities Regulatory Commission (CSRC) or other relevant authorities, nor has he received disciplinary sanctions from stock exchanges. He is not under judicial investigation for suspected crimes nor subject to investigation by the CSRC for suspected violations of laws and regulations. There are no circumstances disqualifying him from serving as a director of the Company under the Company Law of the People's Republic of China, the Company's Articles of Association and other applicable provisions. He meets the qualifications for the position as required by laws, administrative regulations, departmental rules, normative documents, the Shenzhen Stock Exchange Listing Rules and the Company's Articles of Association. Upon inquiry via the National Court Enforcement Publicity Platform for Dishonest Persons Subject to Enforcement, Mr. Shengpo Wu is not listed as a dishonest person subject to enforcement.

Mr. Ryan Anderson, born in 1973, holds a Bachelor's Degree in Economics from University of Chicago and a Master's Degree in Business Administration from University of Michigan - Ann Arbor, and is Director and CFO of Ford Motor (China) Ltd., a Director of JMC, a Director of Changan Ford Automobile Co., Ltd., a Director of Fuqi Trading (Shanghai) Ltd., Chairman of Ford Motor Sales Service (Shanghai) Co., Ltd., and a Director of Ford Model e Technology (Nanjing) Co., Ltd. Mr. Ryan Anderson has held various positions including Treasurer of Ford Europe, Product Development Controller, Marketing & Sales Controller of Ford Asia Pacific, Director of Corporate Financial Planning and Analysis for Ford Motor Company.

As of the disclosure date of this announcement, Mr. Ryan Anderson holds no shares in the Company. Except for the above mentioned positions in the shareholders of the Company, he has no associated relationships with shareholders holding 5% or more of the Company's shares, the actual controller, or other directors and senior management personnel of the Company. Mr. Ryan Anderson has never been penalized by the China Securities Regulatory Commission (CSRC) or other relevant authorities, nor has he received disciplinary sanctions from stock exchanges. He is not under judicial investigation for suspected crimes nor subject to investigation by the CSRC for suspected violations of laws and regulations. There are no circumstances disqualifying him from serving as a director of the Company under the Company Law of the People's Republic of China, the Company's Articles of Association and other applicable provisions. He meets the qualifications for the position as required by laws, administrative regulations, departmental rules, normative documents, the Shenzhen Stock Exchange Listing Rules and the Company's Articles of Association. Upon inquiry via the National Court Enforcement Publicity Platform for Dishonest Persons Subject to Enforcement, Mr. Ryan Anderson is not listed as a dishonest person subject to enforcement.

Mr. Yuan Mingxue, born in 1968, holds a Bachelor's Degree in Auto Engineering from Beijing Institute of Technology and an EMBA from China Europe International Business School, and is Chief Expert of Chongqing Chang'an Automobile Company Limited, Senior Consultant of Chairman business team, Chief Representative in Europe, and a Director of JMC. Mr. Yuan Mingxue has held various positions including Assistant to the President of Chang'an Auto and Executive Vice President of Jiangling Holdings Limited Company, Assistant to the President and Director of Strategy Planning Department for Chang'an Auto, Assistant to the President and Director of Overseas Development Department for Chang'an Auto, deputy Secretary of the Party Committee, Vice President, Executive Vice President, Chairman of the Labor Union for Chang'an Auto.

As of the disclosure date of this announcement, Mr. Yuan Mingxue holds no shares in the Company. Except for the above mentioned positions in the shareholders of the Company, he has no associated relationships with shareholders holding 5% or more of the Company's shares, the actual controller, or other directors and senior management personnel of the Company. Mr. Yuan Mingxue has never been penalized by the China Securities Regulatory Commission (CSRC) or other relevant authorities, nor has he received disciplinary sanctions from stock exchanges. He is not under judicial investigation for suspected crimes nor subject to investigation by the CSRC for suspected violations of laws and regulations. There are no circumstances disqualifying him from serving as a director of the Company under the Company Law of the People's Republic of China, the Company's Articles of Association and other applicable provisions. He meets the qualifications for the position as required by laws, administrative regulations, departmental rules, normative documents, the Shenzhen Stock Exchange Listing Rules and the Company's Articles of Association. Upon inquiry via the National Court Enforcement Publicity Platform for Dishonest Persons Subject to Enforcement, Mr. Yuan Mingxue is not listed as a dishonest person subject to enforcement.

Ms. Xiong Chunying, born in 1964, senior engineer, holds a Bachelor Degree in Automobile Engineering from Jiangsu Engineering College, a Master Degree in Industrial Economics from Jiangxi University of Finance and Economics and an EMBA Degree from China Europe International Business School, and is Director and President of JMC, and a Director of Ford Motor Sales Service (Shanghai) Co., Ltd. Ms. Xiong Chunying held various positions including Chief of Quality Management Department, Assistant to the President, Vice President, Executive Vice President, a Director for JMC.

As of the disclosure date of this announcement, Ms. Xiong Chunying holds 1,200 shares of the Company. She has no associated relationships with shareholders holding 5% or more of the Company's shares, the actual controller, or other directors and senior management personnel of the Company. Ms. Xiong Chunying has never been penalized by the China Securities Regulatory Commission (CSRC) or other relevant authorities, nor has she received disciplinary sanctions from stock exchanges. She is not under judicial investigation for suspected crimes nor subject to investigation by the CSRC for suspected violations of laws and regulations. There are no circumstances disqualifying her from serving as a director of the Company under the Company Law of the People's Republic of China, the Company's Articles of Association and other applicable provisions. She meets the qualifications for the position as required by laws, administrative regulations, departmental rules, normative documents, the Shenzhen Stock Exchange Listing Rules and the Company's Articles of Association. Upon inquiry via the National Court Enforcement Publicity Platform for Dishonest Persons Subject to Enforcement, Ms. Xiong Chunying is not listed as a dishonest person subject to enforcement.

Ms. Zhong Junhua, born in 1976, graduated in Financial Accounting from School of Management, Shijiazhuang Tiedao University, holds a Bachelor's Degree in Economics and a MBA Degree, Certified Public Accountant, Senior Accountant, and is a Director of Nanchang Jiangling Investment Co., Ltd., and Director & EVP of JMC, an Executive Director & General Manager of Jiangling Motor Sales Co., Ltd., Chairman of Jiangling Ford Automobile Technology (Shanghai) Co., Ltd., in charge of marketing sales & service, and assist the President to manage the Company. Ms. Zhong Junhua held various positions including chief of Assets and Finance Department for JMCG, Chairman of JMCG Finance Co., Ltd., General Manager, Chairman of Nanchang Jiangling Dingsheng Investment Management Co., Ltd., Vice General Manager of JMCG, Chairman of Jiangxi JMCG Specialty Vehicles Co., Ltd., Chairman of Jiangxi Jiangling Group Special Vehicle Co., Ltd., and a Director of JMCG.

As of the disclosure date of this announcement, Ms. Zhong Junhua holds no shares in the Company. Except for the above mentioned positions in the shareholders of the Company, she has no associated relationships with shareholders holding 5% or more of the Company's shares, the actual controller, or other directors and senior management personnel of the Company. Ms. Zhong Junhua has never been penalized by the China Securities Regulatory Commission (CSRC) or other relevant authorities, nor has she received disciplinary sanctions from stock exchanges. She is not under judicial investigation for suspected crimes nor subject to investigation by the CSRC for suspected violations of laws and regulations. There are no circumstances disqualifying her from serving as a director of the Company under the Company Law of the People's Republic of China, the Company's Articles of Association and other applicable provisions. She meets the qualifications for the position as required by laws, administrative regulations, departmental rules, normative documents, the Shenzhen Stock Exchange Listing Rules and the Company's Articles of Association. Upon inquiry via the National Court Enforcement Publicity Platform for Dishonest Persons Subject to Enforcement, Ms. Zhong Junhua is not listed as a dishonest person subject to enforcement.

Mr. Yu Zhuoping, born in 1960, holds a Bachelor's Degree in Mechanical Engineering and a Master's degree in Mechanical Engineering from Tongji University and a Doctor's Degree in Automotive Engineering from Tsinghua University, and is Director of Collaborative Innovation Center for Intelligent Energy Vehicles of Tongji University, Chairman of Tongji Automobile Design and Research Institute Co., Ltd., Chairman and General Manager of Shanghai Intelligent New Energy Vehicle Science and Technology Innovation Function Platform Co., Ltd., a Counsellor of Shanghai Municipal People's Government, a Deputy Chief Supervisor of China Society of Automotive Engineers, an Independent Director of JMC, an Independent Director of Ningbo Shenglong Automotive Powertrain System Co., Ltd., an Independent Director of Huayu Automotive Systems Co., Ltd. Mr. Yu Zhuoping held various positions including Director of School of Mechanical Engineering, Executive Deputy Director of New Energy Vehicle Engineering Center, Executive Vice Dean, Dean of School of Automotive Studies for Tongji University, and Assistant to the President of Tongji University.

As of the disclosure date of this announcement, Mr. Yu Zhuoping holds no shares in the Company. He has no associated relationships with shareholders holding 5% or more of the Company's shares, the actual controller, or other directors and senior management personnel of the Company. Mr. Yu Zhuoping has never been penalized by the China Securities Regulatory Commission (CSRC) or other relevant authorities, nor has he received disciplinary sanctions from stock exchanges. He is not under judicial investigation for suspected crimes nor subject to investigation by the CSRC for suspected violations of laws and regulations. There are no circumstances disqualifying him from serving as an Independent director of the Company under the Company Law of the People's Republic of China, the Company's Articles of Association and other applicable provisions. He meets the qualifications for the position as required by laws, administrative regulations, departmental rules, normative documents, the Shenzhen Stock Exchange Listing Rules and the Company's Articles of Association. Upon inquiry via the National Court Enforcement Publicity Platform for Dishonest Persons Subject to Enforcement, Mr. Yu Zhuoping is not listed as a dishonest person subject to enforcement.

Mr. Chen Ping, born in 1965, holds a Bachelor's Degree in Radio Technology from Zhejiang University and an EMBA from China Europe International Business School (CEIBS), is a recipient of the State Council's Special Government Allowance. He currently serves as a Director of Shanghai Electrical Apparatus Research Institute (Group) Co., Ltd., a Director of Jiangsu Luokai Electromechanical Co., Ltd., a Director of Shanghai Hi-Tech Control System Co., Ltd., Chairman of Shanghai Dianke Venture Capital Co., Ltd., a Director of Shanghai Electric Power Research Institute Technology Co., Ltd., and a Director of Shanghai Seari Intelligent System Co., Ltd. He also holds dual roles as Supervisor of Shanghai Association for Quality, Supervisor of Shanghai Invention Association, Chairman of Shanghai Yangtze River Delta Advanced Manufacturing Development Research Institute and Independent Director of JMC. His career includes serving as Vice President, President, Chairman, and Party Secretary of Shanghai Electrical Apparatus Research Institute (Group) Co., Ltd. Mr. Chen Ping has been honored with the First Prize of Shanghai Municipal Science and Technology Progress Award by the Shanghai Municipal People's Government and the Second Prize of National Science and Technology Progress Award by the State Council.

As of the disclosure date of this announcement, Mr. Chen Ping holds no shares in the Company. He has no associated relationships with shareholders holding 5% or more of the Company's shares, the actual controller, or other directors and senior management personnel of the Company. Mr. Chen Ping has never been penalized by the China Securities Regulatory Commission (CSRC) or other relevant authorities, nor has he received disciplinary sanctions from stock exchanges. He is not under judicial investigation for suspected crimes nor subject to investigation by the CSRC for suspected violations of laws and regulations. There are no circumstances disqualifying him from serving as an Independent director of the Company under the Company Law of the People's Republic of China, the Company's Articles of Association and other applicable provisions. He meets the qualifications for the position as required by laws, administrative regulations, departmental rules, normative documents, the Shenzhen Stock Exchange Listing Rules and the Company's Articles of Association. Upon inquiry via the National Court Enforcement Publicity Platform for Dishonest Persons Subject to Enforcement, Mr. Chen Ping is not listed as a dishonest person subject to enforcement.

Mr. Yong Wang, born in 1979, holds a Bachelor's Degree from China University of Political Science and Law, Master's Degree in Commerce from the University of Sydney, Australia. He currently serves as Head of Legal & Compliance, Merck China. His career includes serving as Paralegal and Licensed Attorney at ZY Partners, Legal Counsel of Ford China, Senior Legal Counsel of Merck Serono Co., Ltd., Head of Legal and Project Management Office of Merck Serono Co., Ltd., and Regional General Counsel of Merck Healthcare APAC.

As of the disclosure date of this announcement, Mr. Yong Wang holds no shares in the Company. He has no associated relationships with shareholders holding 5% or more of the Company's shares, the actual controller, or other directors and senior management personnel of the Company. Mr. Yong Wang has never been penalized by the China Securities Regulatory Commission (CSRC) or other relevant authorities, nor has he received disciplinary sanctions from stock exchanges. He is not under judicial investigation for suspected crimes nor subject to investigation by the CSRC for suspected violations of laws and regulations. There are no circumstances disqualifying him from serving as an Independent director of the Company under the Company Law of the People's Republic of China, the Company's Articles of Association and other applicable provisions. He meets the qualifications for the position as required by laws, administrative regulations, departmental rules, normative documents, the Shenzhen Stock Exchange Listing Rules and the Company's Articles of Association. Upon inquiry via the National Court Enforcement Publicity Platform for Dishonest Persons Subject to Enforcement, Mr. Yong Wang is not listed as a dishonest person subject to enforcement.

Mr. Xue Linnan, born in 1973, holds a Master's Degree in Economics from Boston University, USA; Bachelor's Degree in Economics from Renmin University of China. Certified Public Accountant (USA), Certified Internal Auditor. He currently serves as Managing Partner of Shanghai Junlin Consulting Management Center, Independent Director and Chairman of the Audit Committee of ShenZhen QuanXinHao Co., Ltd. His career includes serving as General Manager of Audit Department, Chief Financial Officer and Vice Chairman of Fosun International Limited., Chief Financial Officer of Beijing Deepwise Science and Technology Co., Ltd., Chief Executive Officer of Shanghai Mckintey Group Co., Ltd.

As of the disclosure date of this announcement, Mr. Xue Linnan holds no shares in the Company. He has no associated relationships with shareholders holding 5% or more of the Company's shares, the actual controller, or other directors and senior management personnel of the Company. Mr. Xue Linnan has never been penalized by the China Securities Regulatory Commission (CSRC) or other relevant authorities, nor has he received disciplinary sanctions from stock exchanges. He is not under judicial investigation for suspected crimes nor subject to investigation by the CSRC for suspected violations of laws and regulations. There are no circumstances disqualifying him from serving as an Independent director of the Company under the Company Law of the People's Republic of China, the Company's Articles of Association and other applicable provisions. He meets the qualifications for the position as required by laws, administrative regulations, departmental rules, normative documents, the Shenzhen Stock Exchange Listing Rules and the Company's Articles of Association. Upon inquiry via the National Court Enforcement Publicity Platform for Dishonest Persons Subject to Enforcement, Mr. Xue Linnan is not listed as a dishonest person subject to enforcement.

The statements of the nominators and the statements of the candidates for Independent directors have been published on the website www.cninfo.com.cn.

3. The Board of Directors agreed to the Compensation Management System for Directors and Senior Management of JMC and resolved to submit it to the shareholders' meeting for approval.

There were 11 votes in favor of this proposal, 0 vote against, and 0 abstention.

The Compensation Management System for Directors and Senior Management of JMC has been reviewed and agreed to by the Compensation Committee of the Board of Directors before its submission to the Board of Directors for consideration.

The full text of the Compensation Management System for Directors and Senior Management of JMC has been published on the website www.cninfo.com.cn.

4. The Board of Directors approved the Notice on Holding 2025 Annual Shareholders' Meeting of JMC.

There were 11 votes in favor of this proposal, 0 vote against, and 0 abstention.

The full text of the Notice on Holding 2025 Annual Shareholders' Meeting of JMC is available in China Securities Journal, Securities Times, Hong Kong Commercial Daily and on the website www.cninfo.com.cn.

The announcement hereby is published.

Board of Directors
Jiangling Motors Corporation, Ltd.
June 3, 2026

Share's code：	000550	Share's Name：	Jiangling Motors	No.：	2026—019
	200550		Jiangling B		

Jiangling Motors Corporation, Ltd. Notice on Holding 2025 Annual Shareholders' Meeting

Jiangling Motors Corporation, Ltd. and its Board members warrant that the information disclosed herein is true, accurate and complete and does not contain any false record, misleading statement or material omission.

I. Basic information of holding the meeting

1. Meeting: 2025 Annual Shareholders' Meeting of Jiangling Motors Corporation, Ltd. (hereinafter referred to as "JMC" or the "Company")

2. Convener: Board of Directors of the Company.

The Board of Directors approved the Notice on Holding 2025 Annual Shareholders' Meeting in form of a paper meeting during the period from May 25, 2026 to June 1, 2026.

3. The convening of the Shareholders' Meeting complied with the provisions of the Company Law, the Securities Law, the Rules Governing the Listing of Stock on Shenzhen Stock Exchange and the Articles of Association of JMC.

4. Time

On-site Session: 8:30 a.m., June 25, 2026

Online voting period: June 25, 2026.

Voting hours via the Shenzhen Stock Exchange Trading System: 9:15 ～ 9:25 a.m., 9:30 ～ 11:30 a.m. and 1:00 ～ 3:00 p.m.;

Voting via the SZSE Online Voting System is available at any time between 9:15 a.m. and 3:00 p.m. on the same day.

5. Convening method: on-site voting and online voting. Shareholders of the Company may cast votes either on-site or online. In case of repeated exercise of voting rights, the first valid votes shall prevail.

6. Equity registration date: June 18, 2026.

For B-share holders, to be eligible to attend the meeting, they should purchase the Company's B shares on or prior to June 15, 2026 (the last trading day for B-share holders to qualify for meeting attendance).

7. Participants

7.1. All shareholders of JMC registered with China Securities Depository and Clearing Corporation Ltd. Shenzhen Branch as of 3:00 p.m. on June 18, 2026.If a shareholder is unable to attend the meeting in person due to any reason, she/he may entrust a representative to attend on her /his behalf.

7.2. The Directors and senior management of JMC.

7.3. Lawyers from Jiangxi Hua Bang Law Firm

8. Venue: 20th Floor, JMC Building, No. 2111 Yingbin Middle Avenue, Nanchang City, Jiangxi Province, People's Republic of China.

II. The items to be reviewed by the meeting:

Code	Items	Remark
		Voting to the columns marked with "√"
100	Total proposals: all the proposals except cumulative voting ones	√
Non-cumulative voting proposals		
1.00	2025 Work Report of the Board of Directors	√
2.00	Proposal on Profit Distribution for Year 2025	√
3.00	Proposal on the Y2026 Routine Related Party Transaction Framework with JMCG Finance Company	√
4.00	Proposal on the Y2026 Routine Related Party Transaction Framework with Jiangxi Jiangling Motors Imp. & Exp. Co., Ltd. and its subsidiaries	√
5.00	Proposal on the Y2026 Routine Related Party Transaction Framework with Jiangling Motor Group Co., Ltd. and its subsidiaries	√
6.00	Proposal on the Y2026 Routine Related Party Transaction Framework with Ford Motor Company and its subsidiaries	√
7.00	Proposal on the Y2026 Routine Related Party Transaction Framework with Magna PT Powertrain (Jiangxi) Co., Ltd.	√
8.00	Proposal on the Y2026 Routine Related Party Transaction Framework with China Changan Automobile Group Co., Ltd. and its subsidiaries	√
9.00	Proposal on the Y2026 Routine Related Party Transaction Framework with Nanchang Jiangling HuaXiang Auto Components Co., Ltd.	√
10.00	Proposal on the Y2026 Routine Related Party Transaction Framework with Nanchang Baojiang Steel Processing Distribution Co., Ltd.	√
11.00	Proposal on the Y2026 Routine Related Party Transaction Framework with Jiangxi Jiangling Lear Interior System Co., Ltd.	√
12.00	JMC Year 2026-2028 Shareholder Return Plan	√
13.00	Compensation Management System for Directors and Senior Management of JMC	√
Cumulative voting proposals		
14.00	Election of Directors for the Twelfth Board of Directors of JMC (Excluding Independent Directors):	Number of people to be elected is 6
14.01	Proposal on Electing Mr. Qiu Tiangao as a Director of the Twelfth Board of Directors of JMC	√
14.02	Proposal on Electing Mr. Shengpo Wu as a Director of the Twelfth Board of Directors of JMC	√
14.03	Proposal on Electing Mr. Ryan Anderson as a Director of the Twelfth Board of Directors of JMC	√
14.04	Proposal on Electing Mr. Yuan Mingxue as a Director of the Twelfth Board of Directors of JMC	√
14.05	Proposal on Electing Ms. Xiong Chunying as a Director of the Twelfth Board of Directors of JMC	√
14.06	Proposal on Electing Ms. Zhong Junhua as a Director of the Twelfth Board of Directors of JMC	√
15.00	Election of Independent Directors for the Twelfth Board of Directors of JMC:	Number of people to be elected is 4
15.01	Proposal on Electing Mr. Yu Zhuoping as an Independent Director of the Twelfth Board of Directors of JMC	√
15.02	Proposal on Electing Mr. Chen Ping as an Independent Director of the Twelfth Board of Directors of JMC	√
15.03	Proposal on Electing Mr. Yong Wang as an Independent Director of the Twelfth Board of Directors of JMC	√
15.04	Proposal on Electing Mr. Xue Linnan as an Independent Director of the Twelfth Board of Directors of JMC	√

For details of Proposal 1 and Proposal 2, please refer to the Announcement on Resolutions of the Board of Directors of JMC on March 28, 2026 in China Securities Journal, Securities Times, Hong Kong Commercial Daily, and on CNINFO (www.cninfo.com.cn).

For details of Proposal 3-11, please refer to the Announcement on Forecast of the Routine Related Party Transactions in 2026 of JMC published on December 23, 2025 in China Securities Journal, Securities Times, Hong Kong Commercial Daily, and on CNINFO (www.cninfo.com.cn).

For details of the Proposals 12-15, please refer to the Announcement on Resolutions of the Board of Directors of JMC published on June 3, 2026 in China Securities Journal, Securities Times, Hong Kong Commercial Daily, and on CNINFO (www.cninfo.com.cn).

The Proposals 3-11 are related party transactions. When voting on the proposals at the shareholders' meeting, Ford Motor Company ("Ford") shall abstain from voting on related party transactions involving Ford and its affiliates; Nanchang Jiangling Investment Co., Ltd. shall abstain from voting on related party transactions involving Jiangling Motors Group Co., Ltd. and its affiliates, Chongqing Changan Automobile Co., Ltd. and its affiliates, and Nanchang Jiangling Investment Co., Ltd. and its affiliates.

All the above-mentioned proposals shall be approved in form of ordinary resolution.

Proposals 14 to 15 shall be voted by way of cumulative voting. That is, the total cumulative voting rights held by a shareholder shall be calculated by multiplying the number of voting shares held by the shareholder by the number of non-independent directors or independent directors to be elected at this shareholders' Meeting. Within the limit of such total cumulative voting rights, a shareholder may cast all votes in favor of a single candidate director, or distribute the votes among multiple candidate directors. The Independent Director candidates be voted at the shareholders' meeting only after the Shenzhen Stock Exchange does not raise any objection to qualification and independence of the Independent Director candidates.

In addition, the Independent Directors shall deliver their duty performance reports in 2025 at the 2025 Annual Shareholders' Meeting. Please refer to www.cninfo.com.cn for the Reports.

III. Registration for the Shareholders' Meeting

1. Registration procedures

The shareholder holding A Shares should present personal identity card and securities account card; the representative should present his own identity card, the proxy (see attachment 1) and the shareholder's securities account card; the representative of a legal person shareholder should present his own identity card and the proxy of the legal person shareholder to handle the registration for the meeting. The shareholder holding B Shares should present personal identity card and securities account card, the representative should present the proxy signed by the shareholder to handle the registration for the meeting.

Shareholders residing outside Nanchang can handle the registration in advance via correspondence. (See attachment 2 Meeting Attendance)

Registration time: 9:00 a.m.-11:30 a.m. and 2:00 p.m.-5:00 p.m., weekdays from June 22, 2026, to June 24, 2026.

Registration address: Securities Department, JMC Building, No. 2111 Middle Yingbin Avenue, Nanchang City, Jiangxi Province, P.R.C.

2. The shareholders' meeting is expected to last no more than one day. The attending shareholders or the representatives should be responsible for their own travel and accommodation expenses.

Contact information:

Correspondence person: Mr. Wan Xianke, Mr. Yuan Jun

Telephone number: 86-791-85266178

Fax: 86-791-85232839

IV. Online voting procedures

Please refer to the Chinese version of the Notice on Holding 2025 Annual Shareholders' Meeting published in China Securities Journal, Securities Times and on CNINFO (www.cninfo.com.cn) on June 3, 2026 for details.

V. Document for reference

The Resolutions of the Board of Directors on the Notice on Holding 2025 Annual Shareholders' Meeting of JMC.

Board of Directors
Jiangling Motors Corporation, Ltd.
June 3, 2026

Attachment 1:

PROXY

Full authority hereby granted to Mr./Ms._______to represent the undersigned at the 2025 Annual Shareholders' Meeting of Jiangling Motors Corporation, Ltd., and to vote accordingly on all the proposals at the meeting. (Please clearly express favor, opposition or abstention for each proposal.)

Signature of shareholder:

Identity Card No.:

Number of Shares held:

Securities account No.:

Type of shares (A shares or B shares):

Signature of representative:

Identity Card No.:

Date of appointment of Proxy: , 2026

Sample of Voting on the Proposals of the Shareholders' Meeting

Code	Items	Remark	Favor	Opposition	Abstention
		Voting to the columns marked with "√"			
100	Total proposals: all the proposals except cumulative voting ones	√			
Non-cumulative voting proposals					
1.00	2025 Work Report of the Board of Directors	√			
2.00	Proposal on Profit Distribution for Year 2025	√			
3.00	Proposal on the Y2026 Routine Related Party Transaction Framework with JMCG Finance Company	√			
4.00	Proposal on the Y2026 Routine Related Party Transaction Framework with Jiangxi Jiangling Motors Imp. & Exp. Co., Ltd. and its subsidiaries	√			
5.00	Proposal on the Y2026 Routine Related Party Transaction Framework with Jiangling Motor Group Co., Ltd. and its subsidiaries	√			
6.00	Proposal on the Y2026 Routine Related Party Transaction Framework with Ford Motor Company and its subsidiaries	√			
7.00	Proposal on the Y2026 Routine Related Party Transaction Framework with Magna PT Powertrain (Jiangxi) Co., Ltd.	√			
8.00	Proposal on the Y2026 Routine Related Party Transaction Framework with China Changan Automobile Group Co., Ltd. and its subsidiaries	√			
9.00	Proposal on the Y2026 Routine Related Party Transaction Framework with Nanchang Jiangling HuaXiang Auto Components Co., Ltd.	√			
10.00	Proposal on the Y2026 Routine Related Party Transaction Framework with Nanchang Baojiang Steel Processing Distribution Co., Ltd.	√			
11.00	Proposal on the Y2026 Routine Related Party Transaction Framework with Jiangxi Jiangling Lear Interior System Co., Ltd.	√			
12.00	JMC Year 2026-2028 Shareholder Return Plan	√			
13.00	Compensation Management System for Directors and Senior Management of JMC	√			
Cumulative voting proposals (fill in the number of votes)					
14.00	Election of Directors for the Twelfth Board of Directors of JMC (Excluding Independent Directors):	Number of people to be elected is 6			
14.01	Proposal on Electing Mr. Qiu Tiangao as a Director of the Twelfth Board of Directors of JMC	√			
14.02	Proposal on Electing Mr. Shengpo Wu as a Director of the Twelfth Board of Directors of JMC	√			
14.03	Proposal on Electing Mr. Ryan Anderson as a Director of the Twelfth Board of Directors of JMC	√			
14.04	Proposal on Electing Mr. Yuan Mingxue as a Director of the Twelfth Board of Directors of JMC	√			
14.05	Proposal on Electing Ms. Xiong Chunying as a Director of the Twelfth Board of Directors of JMC	√			
14.06	Proposal on Electing Ms. Zhong Junhua as a Director of the Twelfth Board of Directors of JMC	√			
15.00	Election of Independent Directors for the Twelfth Board of Directors of JMC:	Number of people to be elected is 4			
15.01	Proposal on Electing Mr. Yu Zhuoping as an Independent Director of the Twelfth Board of Directors of JMC	√			
15.02	Proposal on Electing Mr. Chen Ping as an Independent Director of the Twelfth Board of Directors of JMC	√			
15.03	Proposal on Electing Mr. Yong Wang as an Independent Director of the Twelfth Board of Directors of JMC	√			
15.04	Proposal on Electing Mr. Xue Linnan as an Independent Director of the Twelfth Board of Directors of JMC	√			

Attachment 2:

Meeting Attendance Reply

To: Jiangling Motors Corporation, Ltd.

I/our entity, holding ____shares of Jiangling Motors Corporation, Ltd. as of June 18, 2026, will attend the 2025 Annual Shareholders' Meeting of JMC.

Signature of attendee:

Shareholder's securities account No.:

Signature (Stamp) of shareholder:

Note: Cuttings and copies of the Proxy and the Meeting Attendance Reply are valid.